

Tata's Water Stewardship journey

Alka Upadhyay 20th Aug'14



TATA Group – 146 years of leadership with TRUST

600,000 global employees
~100 billion US\$ revenues
80 countries, 6 continents
100+ Companies
Diverse sectors

Automotive | Software | Telecom | Steel | Hotels | Retail | Jewellery | Watches | Power | Digital TV | Chemicals | Beverages | Financial Services

"In a free enterprise, the community is not just another stakeholder in business, but is in fact the very purpose of its existence"

- Jamsetji N. Tata, Founder Tata Group



TATA Group – Sustainability Governance & Stance

Global Sustainability Steering Committee

Sustainability Working Group

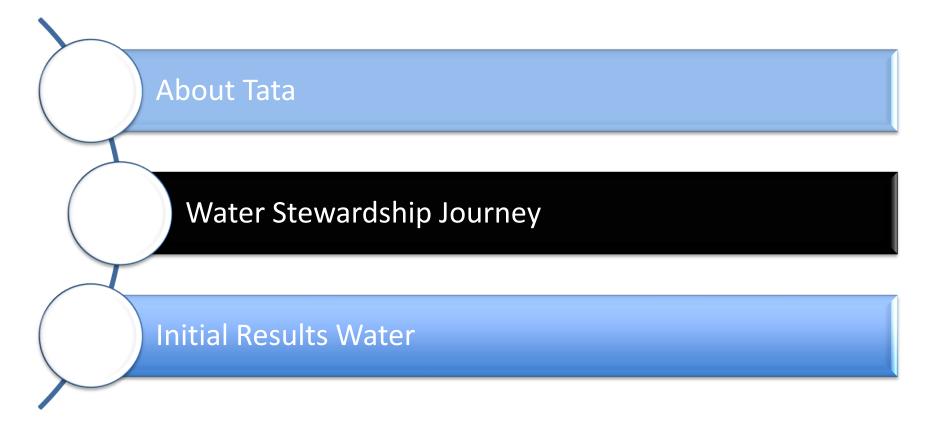
Fata Sustainability Group

...Define sustainability aspirations

- Group Environment Initiatives(GEI)
 - Group CSR programs (GCPs)

...Institutionalize sustainability across
Tata Group of companies

...Build capabilities



Focus on Environmental Sustainability

2007

- Tata Climate Change Policy
- Base-lining & low carbon strategy for Tata Companies
- 350 Champions
- Communication on Green Economy

Carbon



Tata Water Champions



2012

- Water
- Energy
- Carbon
 - Waste





Environmental Sustainability

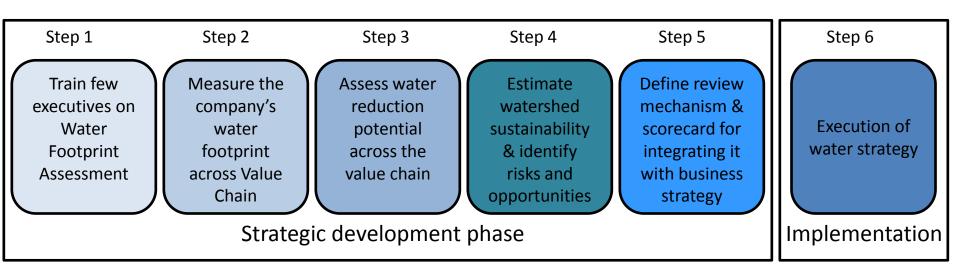
Water Footprint Assessment

- ✓ Water footprint Accounting
- ✓ Abatement Strategies
- ✓ Sustainability Assessment
- √ Watershed Management

Approach to Water stewardship

Made up of 5+1 key stages:

- Strategic Phase driven by TSG with help of trained Water Champions
- Implementation done by Tata company



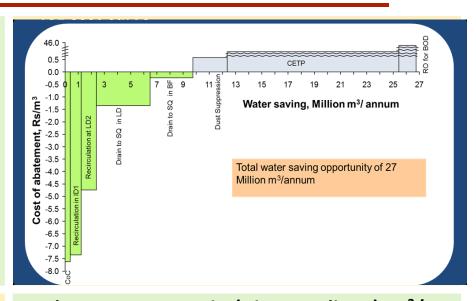


Company 1

Absolute Footprint, million m³/annum

Geography	Water Footprint	
	Blue	
	(Consumed)	
Plant Works	25	

• Company 1 major water withdrawal from local river basin



Response Strategy

- **1. Short term responses** Metering , Recycling and Treating water for reuse
- **2. Long term responses** like coke dry quenching ,once through to recirculation circuit
- 3. Indirect Water reduction: Dry crushing system, RWH at mines
- **4. Security of water supply to steel works**: Increase of holding capacity of lower cooling pond by dredging
- 5. Water availability at Watershed level:
 - Rain water harvesting (RWH) in housing colonies & schools
 - RWH in rural areas like Patamda and to increase the water storage capacity of local reservoir

<u>Product Water Footprint(Direct+Indirect), m³/t</u> <u>of steel</u>

Geography	Product Water Footprint
Company Works	4.21

Other focus

Varied response across sectors & geographies

	Tata Steel	Tata Motors	Tata Chemicals	Tata Power
Operational water footprint	Dominant water user in watershed	Low direct blue water footprint	Water-use efficient	Footprint highly dependent on fuel
Supply chain water footprint	Simple supply chain	Indirect blue water footprint 85% of total	Raw material and energy significant contributors	Variation across facilities on share of supplier water footprint
Sustainability Assessment	Sustainability of water use at risk due to new agricultural water canal	Need for water use efficiency due to competing claims across all stakeholders	Participatory watershed management	Risk to water availability due to Mumbai water requirements
Response Strategy Formulation	Investments for zero water discharge by 2013	Low-hanging fruits implemented; need for technology investments	Investments for zero discharge &promotion of sustainable practices by farmers	Desalination plant

Initial results since inception (2012)...

- √ 7 major Tata companies spread over 14 geographies
- √ 140 water champions created
- √ 10-15 % water reduction seen in these companies in last one year.
- ✓ Employee engagement through structured campaigns



Challenges faced

- ✓ Demystifying the concept of 'virtual water' & 'watershed'
- √ Water measurement– process & sub process wise
- ✓ Pursuing companies to look beyond their fence
- ✓ Engaging with Suppliers on their water use and practices
- ✓ Data around watershed –quantity & quality





Thank You